



CITIZENS PROJECT

VOTER GUIDE - MUNICIPAL ELECTION 2015

MARK YOUR CALENDARS:

Election Day is Tuesday, April 7, 2015

Ballots may be dropped off between March 13 and April 7 at the City Clerk's Office- 30 S. Nevada Ave, Suite 101 or at county drop-off sites within city limits. A link to list and map of locations can be found at

www.citizensproject.org.

For problems or questions call the City Clerk's Office at (719) 385-5901, option 4

Voter Registration Questions:

Ballots will be mailed beginning March 13.

To register or update your registration visit

www.govotecolorado.com

THIS IS AN ALL-MAIL ELECTION AND BALLOTS MUST BE RECEIVED BY APRIL 7, 2015 AT 7PM.

Candidates (Click to jump to page):

[Tony Carpenter](#)

[Amy Lathen](#)

[Mary Lou Makepeace](#)

Lawrence Martinez (did not respond)

[Joel Miller](#)

[John Suthers](#)

On any page, click the  to return to this page.

1. *What are the top two issues facing Colorado Springs and how will you address them? (100 words)*
2. *What is the ideal working relationship between city council and the mayor? How will you ensure a healthy and productive working relationship between these two bodies of city government? (50 words)*
3. *What proactive steps should council and the mayor take to gather citizen input early in discussions about city issues, and to better promote public access to government information? (50 words)*
4. *What is the ideal relationship between the City and its enterprises, and how can Council ensure that services provided by Colorado Springs Utilities and other enterprises remain accessible and affordable for all residents? (150 words)*
5. *What steps should the City of Colorado Springs take to ensure economic development and job growth in the region? In which areas and sectors should we focus? (150 words)*
6. *What are your plans for, or ideas about, addressing our community's need to assist those most vulnerable in our community, particularly people experiencing homelessness? (150 words)*
7. *What do you see as the needs of our public transit system? How will you address those needs? (150 words)*
8. *How should the city address the huge backlog of capital improvement and infrastructure needs? (150 words)*
9. *The city is regularly asked to pass proclamations recognizing significant events in the community. Which of the following would you support and why? (150 words)*
 - o Proclamation supporting Cinco de Mayo*
 - o Proclamation supporting the Everybody Welcome! Diversity Festival*
 - o Proclamation supporting Pride Fest*
 - o Proclamation supporting Small Business Week*
 - o Proclamation supporting National Sanctity of Human Life Day*
 - o Proclamation supporting Rev. Dr. Martin Luther King Day*
10. *What role does a vibrant and well-funded arts & cultural sector play in the overall vitality of our local economy? (150 words)*

The responses were not edited for grammar, punctuation, or spelling.





TONY CARPENTER

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No website provided

Education: Graduate

Occupation: Sales Manager

Q1 1.) Trust in our government – do what our citizens tell us to do and follow our city charter – transparency is key to the citizens need it to start when I start
 2.) Safety First Citizens – more police officers on the street – allowing for better community activates and safety for our future
 3.) Streets falling apart – After passing recreational marijuana sales we can begin to rebuild our streets with the income derived from the taxes

Q2. 1.) We are representatives need to do our job and represent the people that elected us to the office we hold. I will do that

Q3. 1.) We need to set up community meetings in different parts throughout the Springs so every citizen has the opportunity to listen and voice their opinion on all topics.

Q4. 1.) Stay on target focus on the growth development and support to ensure all citizens throughout the city feel the increase of government support and allowance of growth.

Q5. 1.) Less government, friendlier government, a government that works for the citizens and communities to find out what is stopping them from growing. Less burdens that stop our community businesses from growth and hiring is key, along with ensuring that we allowing zoning to allow key areas to be able to be developed to attract employers to our communities.

Q6. 1.) Ensuring the shelters are more adequate to the communities need. However as stated prior it is more of a focus to ensure job growth and small business growth to aid in avoidance of more of our citizens having to endure that lifestyle or the fear of that lifestyle being their future.

Q7. 1.) I know we need to establish more direct routes for the public transit system which should include more jobs and buses on the street to allow quick commutes to and from spot A to B.

Q8. 1.) Supporting the taxpayers and supporting the legalization of marijuana and recouping the revenue from it like we have seen in other parts of the state already.

Q9.

- The state offers multiple focuses and events for this day of celebration for some. No focus to spend taxpayer dollars on this at the present time Same as above we need funds focused on other areas that are more in need of focus at the present time.
- This again is an event that takes away valuable funds that are more necessary currently in other places to grow our beautiful city and attract more revenue.
- This is the backbone of my focus. Less taxes, less government in the way of small businesses to allow the growth expansion and new revenue to our wonderful city we are all apart of. Without small businesses we don't grow our city, it a big focus of mine to ensure we as a community grow that sector to ensure lasting growth and jobs for us.
- This is more of a separation of church and state – so leaving family values alone and within the home.
- There is nothing more important than understanding the fundamentals in which make us the best country to live in. We have grown largely in part for multiple individuals throughout history. Dr Martin Luther King is one of those individuals that paved the way for us to truly be a free country, we need to honor him and more so honor what he stood for.

Q10 1.) This sector plays a part in all sectors of the community however I feel that at this time that this does not show a strong enough part of the needed funds to make a significant difference when there is so many other lacking areas in which need, require funds. However I am a full supporter of this area. I just want to ensure small business growth to increase revenue so areas like this can receive support and funds first and foremost.





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Q1. Our economy. Our dysfunction.

We must retain existing employers and create an environment conducive to expansion and growth of business. As the only candidate with a specific platform, I've outlined numerous, specific ways in which we will move the needle on retention and growth as well as fostering a vibrant, competitive, relevant workforce.

We must change the perceptions of our communities within the state of Colorado and beyond. The dysfunction and turf wars must come to an end and reasonable, articulate, positive leadership must set an entirely new tone and tenor in order for us to compete in the marketplace.

Q2. Maturity, professionalism and respect must be the foundation of our relationships. I will move the Mayor's office into City Hall, to be accessible and in constant contact and communication with City Council members. I will seek mutual goals for the City and entire region as we work together, not apart.

Q3 I will begin monthly town hall meetings, including my office and City Council members, where we provide information on new ideas and upcoming issues and allow an open format for citizen led issues and ideas. I will also answer questions when asked, a simple, but obvious style of open government.

Q4. I am excited about open and accessible relationships with all of our enterprises and a level of communication and support, which promotes their missions. This is especially true with our utilities as I support the goal of a locally-Owned, stable and reliable Utilities enterprise with the lowest rates possible into the foreseeable future. I will be available on the other end of the phone and with an open door whenever needed, to foster an involved and consistent level of communication.

As Mayor, I will not hesitate to ask any and all questions and will work together to seek the answers. I emphasize this on behalf of seeking new innovation and potential for the goals of our enterprises. I believe in honesty and trust. I expect the same from those with whom I work and will establish these characteristics in new relationships between my office and all enterprise personnel.

Q5. As I've outlined in my published platform at www.AmyLathenForMayor.com, we must focus on improving our I.T. infrastructure to include broadband access. We must reform our regulatory environment in order to expedite planning and permitting and development review and we must seek the direction and collaboration of the business community here to foster a supply chain of both resources and workforce to serve the very competitive needs of the broader business environment.

I believe in setting a REGIONAL strategic plan, which includes a focus on shared resources and finding the ways that we can not only save money for reallocation into core infrastructure, but improve the service delivery and functionality of the City as a whole.

We have extraordinary opportunities in engineering, sports medicine, manufacturing and space technology, which are on the verge of growth and one of a kind, transformational branding right now.

Q6. This effort has to be coordinated with law enforcement, code enforcement, the non-profit and faith-based communities and City planning and administration. This is not only an issue of basic humanity, but of business and the collective safety and health of our community.

I am extremely supportive of The Springs Rescue Mission and of a campus concept to provide sheltering, showers, training, laundry, food and program support for the homeless. Such a campus centralizes agencies and provides vital connections to healthcare and mental healthcare providers. This kind of support campus provides access to multiple "gap-filler" agencies, which can address specific issues facing each individual.

As a City, we must empower the non-profit and faith-based communities to be able to step in and help. They need the tools, the regulatory latitude and support to be able to do all of the work that the City does not have the capacity to do.

Q7. The public transit system is not only important to those who rely on the system in general, but is a factor in our ability to attract and retain business and to remain competitive in today's business environment.

I will reprioritize funding throughout the City for many reasons, not the least of which will be to bring our transit maintenance of effort funding back to the level it was promised. I will coordinate both with Mountain Metro Transit and with the PPRTA to increase choice ridership, which will provide more capacity to increase routes. I will consider all new ideas, in conjunction with and working directly with the Transit Coalition including a possible transit district.

Q8 This issue must begin with a dramatically new approach to the way we are delivering City services. That approach must be REGIONAL. Local infrastructure includes roads and bridges, public-private interface, information technology, parks and trails, stormwater and more. In many of these cases, a regional approach, which shares resources and capitalizes on efficiencies of scale will dramatically reform not only the delivery of the services themselves, but the financial resources necessary to do so.

I am the only candidate in this race who not only believes in the potential of a regional approach, but has the experience and proven results of doing so. Regional service delivery has been hampered by turf wars, dysfunctional control issues and City leadership which refuses to look outside municipal boundaries for mutual benefit.

I also still strongly support a dedicated, regional approach to stormwater control and will continue a public discussion about how to proceed.

Q9. I will support and serve all citizens of this City as I have always supported all citizens throughout the County for years in elected office. I do not ask anyone who walks through my door their political affiliation or their sexual orientation or race, etc. Those are irrelevant to my service to all citizens and their needs or concerns at the time they need my assistance. Proclamations have become a litmus test during campaigns to judge individuals' views on topics which are not necessarily relevant to the duties of local government. It is my job to support citizens and ensure quality, stable and reliable service delivery from the City of Colorado Springs. I will take every request for proclamations into consideration with City Council members and will make the decisions at the time that I have an opportunity to discuss and work with the citizens who bring them forward.

Q10. Vibrancy and proliferation of the arts in our community promotes extraordinary community culture, experiences and growth. We gain economic benefit from the direct and indirect impacts of this industry and we also are able to attract and retain a young workforce. This young workforce seeks arts and cultural diversity and eclectic, exciting experiences.

Having a vibrant workforce in place in our community gives us a competitive edge in local business expansion and business recruitment. The more business expansion and recruitment we have, the more jobs become available. The more workforce we continue to attract, the more business expansion and recruitment, and so on. These are all reliant on one another for growth and economic prosperity.

The proliferation of the arts is just one part of the large puzzle of branding ourselves and competing in the business marketplace, which will dramatically improve our economy and quality of life in Colorado Springs





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Education: University of North Dakota, bachelor’s in journalism. University of Colorado at Colorado Springs, master’s degree in public affairs. Harvard University’s program for Senior Executives in State and Local Government.

Occupation: Faculty at UCCS

Q1. The two issues are citizens’ lack of trust in their city government and our lack of effective leadership. This city can’t afford another four years with a mayor who has to learn on the job. It will take more than a competent bureaucrat. I’m the only candidate with the municipal government experience. I’ll hit the ground running Day One. Once trust has been violated, it is very difficult to regain. When I’m mayor:

- There will be no secret meetings;
- The City will be transparent and information will be available to the public;
- Citizen input will be encouraged.

Q2. Mutual respect and the clarification of roles of the executive branch and the administrative branch of our city are essential. I’ve met with seven of the council members to explore their views of the problems with city government, and I’ll be able to work easily with my fellow elected officials.

Q3. As I did with SCIP, I’ll reach out to citizens through neighborhood and community organizations to the prioritize the issues important to the community. The citizens will be asked how to fund any solutions. I will utilize software on the city website so citizens can engage more directly with government.

Q4. All of the city enterprises, except CSU, report to the mayor. CSU reports to the Council. It is the job of both the Council and mayor to set the standards and expectations and to evaluate city enterprises and CSU based on their performance. There also needs to be more transparency into the performance of all the enterprises – from the airport to utilities to the cemeteries and the parking system. Citizens deserve the opportunity to see and understand the performance and responsibilities of city government and city enterprises. We need technology for the 21st century to accomplish this and to also provide many opportunities for citizens to communicate their concerns. There are many cities that have adopted these high-tech solutions, and I will immediately investigate and implement ways to make government more accessible and accountable to the public.

Q5. As a community, we look run down. We have lost our “curb appeal.” We let weeds grow in the rights-of-ways and don’t tend to untrimmed trees in our medians. We neglect broken curbs. And, oh, those potholes! These are serious issues, but they can be quickly addressed. Further, as mayor, I’ll immediately review city/utility requirements and modify or remove those requirements that are roadblocks to business development. I’ll create a Young Professionals Advisory committee to give our young business owners and entrepreneurs a voice in the direction our city takes. We need to be creative, and explore ways to utilize our assets. Let’s see if we can make downtown a hot spot for high speed Internet, for example. If we make Colorado Springs a good place for us who live here now, it will attract those who want to live in a great community that is vibrant, safe and attractive.

Q6. The term “homeless” is a generic catchall for several different populations. Each of these subsets will require different responses. There are several entities working with our homeless veterans to address their needs, including the emerging Mt Carmel program that works to connect veterans in trouble to appropriate services including benefits and housing. There are homeless families who have fallen on hard times and need a hand up and housing, and there are several entities, including Colorado House that provides services. Our community suffers from a shortage of services for people with addictions or mental health issues. This is an issue that we must address, as addiction and/or mental illness makes it very difficult for people to get on their feet. I’m confident that City Government can become a hub for and partner to the many nonprofits and churches in our community that are dedicated to assisting our numerous homeless populations.

Q7. The current transit system is inadequate for our community. Our changing demographics – a growing senior population, younger citizens who choose not to own a car – are increasingly demanding a better system. Some initiatives I would lead:

- Launch an assessment of the system, seeking ways to improve it – and how to pay for it.
- Develop a multi-modal regional transportation system as exists in many communities.
- Regional transportation to outlying districts doesn’t have to be buses: Why not a trolley from downtown to Ivywild and Manitou?
- Invest in our bike system with protected lanes to serve commuters as well as families with children.
- Complete Ring the Peak and connect all the parks in one continuous bike route.

While it will be an investment to improve our transit system, it’s an investment that will make us more attractive to young professionals and more vibrant for economic development.



Q8. We need to engage citizens immediately to ensure we are identifying expectations. For example, do citizens want to address infrastructure simply as potholes or do they want to look more comprehensively at roads, bike lanes, pedestrian access points, and multi-modal transit systems? We need to look at infrastructure needs today as well as anticipate infrastructure needs of the future. Some cities are looking at broadband as infrastructure - would the business community support that? Only when we understand the needs and expectations of the citizens can we identify the best mechanisms to address those needs. We used a comprehensive process of citizen engagement with the successful Springs Community Improvement Program (SCIP). Twenty-nine capital projects were completed with no increase in taxes. I believe that the citizens are eager to participate in another comprehensive process and that they will support smart and efficient solutions when they are provided good, solid information.

Q9. I will support proclamations that reflect the diversity of our community. I am the only mayor in history to sign the Pride Proclamation, and I will do so again. I do not believe, however, that proclamations should be used to advance an elected official’s political agenda. I will not sign proclamations that are not directly related to the many diverse communities in our city.

Q10. A vibrant and well-funded arts and cultural sector is a key player in the growth of our economy. Cities that successfully attract businesses and top young professionals are the ones with flourishing arts and cultural opportunities. The arts not only generate revenue for the city, state and local businesses – \$72 million in the Pikes Peak region – but also influence new creativity and innovation in the business sector and workforce, making the economy more competitive. The arts sector also drives the economy by revitalizing urban and rural areas, being active in the community and business associations and being a promoter of the city and state. The arts create jobs, economic growth (revenue and spending stay local) and quality of life which make our local economy more competitive. A healthy, thriving arts and cultural sector makes a community more fun to live in and more attractive to visitors and guests.



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Education: BS, Astronautical Engineering (USAF Academy); MS, Mechanical Engineering (Georgia Tech)

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Q1. Economy: I'll remove barriers to business and provide a level playing field for all businesses in all areas of the city; no favors for special interest groups. I'll task the Economic Vitality Department to use its nearly \$1 million budget to attract new business and help existing business grow.
Stormwater Infrastructure: We don't need a new tax or fee, we need a disciplined government. Significant funds allocated for stormwater have not gotten out the door and more funds are becoming available through the existing City budget. Many synergistic opportunities also exist. Please see my website for more detailed plans.

Q2. Checks and balances are key to a good working relationship. I'll provide Council: 1. Full access to City staff and authority over their own staff—this hasn't occurred in recent years. 2. An existing City Attorney at City Hall to exclusively serve Council. 3. Full inclusion in the budget process.

Q3. With Council and staff, I'll develop a City website page that provides full disclosure about issues monetarily affecting citizens, as well as issues that require a public notice mailing. If citizens are paying for something, they should have access to the details. I'll also strongly discourage closed meetings.

Q4. The City and its enterprises must work together to serve all citizens and businesses. Synergistic opportunities exist to accomplish this goal—prioritizing Utilities projects which also address City stormwater needs is one example. Prioritizing the completion of Powers to I-25 to attract new airlines that have suggested this step is another example. However, the City must avoid the temptation to backdoor tax citizens through enterprises; if someone suggests that Utilities water parks for "free," what they're really suggesting is that Utilities raise our rates to pay for this "free" water. Finally, citizens must remain in control of their Utilities Board to keep the Board accountable. There's been discussion of changing Board governance to a mayor-appointed Board. This takes control from the citizens with their ballots and places it the hands of a person who may have largely been put in office by special interest groups. Citizens must remain in control.

Q5. Job growth will be a top priority. As previously mentioned, our Economic Vitality Department has a large budget. That budget will be used to help existing businesses grow and to attract new business. I'll invite business owners to discuss pluses and deltas about owning a business in our city. I'll take their suggestions, prioritize them and implement them, seeking City Council support when necessary. I'll also task Economic Vitality to present a plan to attract new business, particularly in the manufacturing sector. Growing existing and attracting new business should not resemble a nut finding a squirrel; a proactive approach should be used. And learning about inherent and government-fostered advantages of doing business here should not require a secret handshake or membership in a club; pertinent information should be easily accessible to anyone seeking it, no matter the type of business or where in the city it might be located.

Q6. There are substantial federal grants and programs available to help address the homelessness issue. The city has not always been as diligent as possible in pursuing those grants and applying the funds appropriately. I've seen improvement in that area in the last year, and, as mayor, I'll push for continued improvement. I'll also work with all existing local agencies who deal with this issue on a daily basis. Additionally, it's important to research the inroads other communities have made regarding the homeless and other vulnerable groups—these are not new problems, and though we should also look for innovation, we also shouldn't ignore tried and true methods of helping, either. My approach will be one of focused compassion.

Q7. As an airline pilot, I travel extensively and use some form of public transit nearly every week in cities as diverse as Paris and Portland. There are some cities that are clearly doing a better job than other with transit, and this has to do not just with the size of the transit budget, but with the methods of efficiency. As Mayor, I will focus on getting our transit system to an optimum level of efficiency. This includes an analysis of the routes—placing the most dollars where the most people are served—and the modes of transit—placing smaller, more efficient vehicles in locations that serve smaller numbers of people. Transit is an area where the city can both innovate and partner with the free market. Locally, there are groups very attuned to transit needs, and I will not leave them out of the conversation or the process.

Q8. The city arrived at the backlog because we failed to prioritize budget dollars effectively. Just in the last few years we've spent many millions on outside legal counsel, severance pay and hush money, and planning for the City for Champions projects that have no role in government. Also, we've had many millions more of allocated infrastructure dollars that have been rolled over to subsequent budgets without being spent. Additionally, we're almost done paying debt that has required \$8 million annually in payments. If we can prioritize our budget, get allocated dollars out the door, apply the former debt payments, and make use of synergistic opportunities with our enterprises and surrounding governments, we can systematically take care of our critical needs. I provide more details on my website.

Q9. The reason this question is routinely asked is because proclamations choose winners and losers. I refuse to use my administration for the purpose of, in effect, stating that one group or event is better or more respected than another. I will issue no proclamations.

Q10. I have been a part of the Colorado Springs Men's Chorale, my children have had the great honor of appearing in several Colorado Springs Fine Arts Center productions, and my wife is a regular volunteer for performances around the city—our family is an active and appreciative part of the arts community. I recognize that the arts and cultural sector provide not only an economic boost to the city, but also a vital component of vibrancy and culture.





JOHN SUTHERS

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Education: Juris Doctor

Occupation: Attorney

Q1. The political environment in Colorado Springs has not been conducive to community and economic development. I will use my knowledge, experience, relationships and collaborative leadership style to change that environment and to increase public confidence in city government.

Critical public infrastructure projects, including stormwater, must be addressed. We need a public process by which the nature and extent of the problem is made known, the adequacy or inadequacy of anticipated revenue streams to solve it will be determined, and various funding options will be fully explored. If additional revenue is required the voters will have the final say.

leadership style to change that environment and to increase public confidence in city government.



Q.2 I have spent my adult life working in contentious environments, including political environments with considerable disagreement. I have a record of building constructive relationships in these environments. Personal conversations will replace nasty email exchanges and dueling press conferences. We won't always agree, but it will be a respectful, constructive relationship.

Q3. Council and mayor should set up regular processes to receive input on various issues and be flexible enough to adapt as necessary to quickly emerging issues. Major issues require public meetings for citizen input. The use of technology will be a key part of citizen input to the Mayor.

Q4. I support continuing CSU as a municipally owned four service utility. If City Council remains the CSU governing board, it will be primarily their responsibility to assure it operates in as cost-efficient manner as possible. Even if governance is changed we should consider continuing elected official involvement on the governing board or Council retaining approval authority for rate changes and debt load decisions. Council and/or the mayor should have appointment authority of all nonelected officials on the utility governing board.

As to other enterprises, such as golf courses, cemeteries, Pikes Peak, etc. the Mayor and Council must be focused on assuring that they are operated in a way to deliver appropriate service while still being self funding.

Q5. As indicated earlier, changing the political environment in Colorado Springs to make the city more conducive to economic development, and securing investment in critical public infrastructure, will go a long way toward the city being more successful in getting existing businesses to expand and additional businesses to locate in Colorado Springs. The city, and the mayor specifically, should be active in assisting existing and potential employers in securing whatever assistance is available on the state and national level. I believe aerospace, cyber security, medical innovation, sports medicine and many other areas are ripe for expansion in the Springs.

I am confident my established relationships on a state and national level, stemming from my decade-long service as state Attorney General can be particularly helpful to the city in regard to these issues.

Q6. Public and private social service organizations with expertise on the issues will have the primary responsibility to assist the most vulnerable, including the homeless. As Mayor I will work closely with those organizations, including arriving at strategies to address homelessness in a compassionate but practical manner. We will look at strategies that other municipalities have utilized to serve the homeless and still minimize their impact on the downtown business community.

Q7. First, the city needs to return to the \$5.8 million level of funding for transit that it committed to in 2008 (the city funding in 2015 is \$4.075 million). Second, the city needs to reach out to potential partners, like UCCS and Pikes Peak Community College, for assistance in expanding key fixed bus routes. Third, the city needs to ensure it is taking advantage of all available federal and state funding for fix bus routes, paratransit and specialized transit. Finally, we need to strategize how to attract more transit users for "convenience" purposes. That is the key to significant expansion of our transit system.

Q8. As mayor I would, with the City Council, immediately commence a broad public discussion to identify or re-verify the scope of the city's critical infrastructure needs, assess the ability of the city to address those needs with anticipated revenues, and survey the community as to its desires as to a strategy to address those infrastructure needs. Depending on the results of this process, I would discuss with council whether to refer a measure to the ballot to address the infrastructure needs. I would hope to accomplish this in the first several months after taking office.

Q9. I see two basic philosophies on policies a Mayor can utilize to deal with requests for proclamations. One would be to issue proclamations to virtually everyone who seeks one as long as the activity involved is lawful. Under such a policy, virtually all those listed could be issued. The other philosophy/policy would be to restrict proclamations to observance of historic events and to honor the specific accomplishments of city residents. Under such a policy proclamations for Cinco de Mayo and Martin Luther King Day would likely be appropriate. If elected Mayor, I will meet with the city attorney and discuss the pros and cons and legal issues of proclamation policies and arrive at an appropriate policy for the Mayor's office. Council is free of course to have its own proclamation policy.

Q10. A vibrant arts and cultural sector is very necessary to the vitality of a large city and its economy. The Cultural Office of the Pikes Peak Region (COPPeR) reports that the arts have a \$72 million impact on our region and provide over 2000 jobs. More importantly arts and culture engage thousands of volunteers supporting the Fine Arts Center, The Conservatory, UCCS Theatre Works, The Philharmonic, The Opera Guild, The Pikes Peak Center, The Mezzanine, Millibo Art Theatre, Cottonwood Center, Children's Chorale, Youth Symphony, Art on the Streets, the Imagination Celebration and many other organizations. These volunteers help make the cultural environment in Colorado Springs exciting and innovative. The private sector has supported the arts in the past and as Mayor I will continue to support the arts and encourage broad community support as well.